



MONEY FOR NOTHING - THE MAKING & UNMAKING OF MODERN FINANCE

Professor Thomas Levenson, Professor of Science Writing and Author, Massachusetts Institute of Technology

Webinar

Monday, 1 March 2021, 15:00 GMT

A Word From Today's Chairman



Professor Michael Mainelli

Executive Chairman

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Today's Agenda



- 15:00 – 15:05 Chairman's Introduction
- 15:05 – 15:25 Keynote Address
- 15:25 – 15:45 Questions & Answers

First Poll – Are you smarter than Isaac Newton



- A. Yes, of course!
- B. No, he was the greatest thinker of all time
- C. Maybe
- D. Just not smarter than him in mathematics

Today's Speakers



Professor Thomas Levenson

Professor of Science Writing and Author
Massachusetts Institute of Technology

Money for Nothing...

A Cautionary Tale

dIRE sTRAITS
money for nothing



Rather...

“How goes the Stock, becomes the gen’ral Cry.
Rather than fail we’ll at Nine Hundred Buy.
Instead of Scandal, how goes Stock’s the Tone,
Ev’n Wit and Beauty are quite useless grown:
No Ships unload, no Looms at Work we see,
But all are swallow’d by the damn’d South Sea.”

--Alexander Pope, 1721

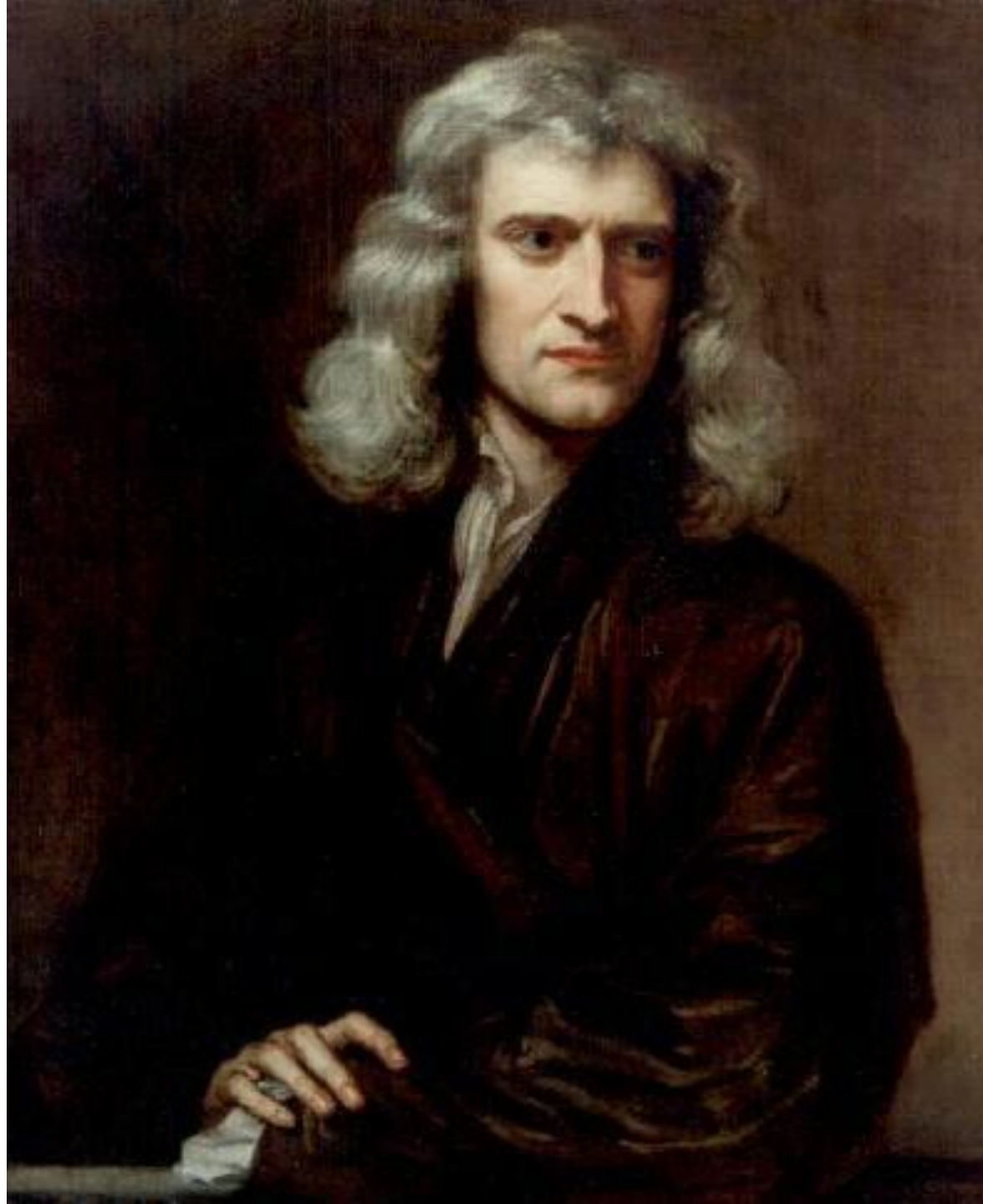
What was revolutionary in the scientific revolution?*

1. “Number, weight [and] measure.”– William Perry

Formalized empiricism...applied to questions of natural philosophy...

2: 2. “to reason nimbly and judiciously about figure, force and motion...” —Isaac Newton

*Not a term used then or for ~two hundred years to come



Age. Curt.	Per- sons.	Age. Curt.	Per- sons	Age. Curt.	Per- sons	Age. Curt.	Per- sons	Age. Curt.	Per- sons	Age. Curt.	Per- sons	Age. Curt.	Per- sons.
1	1000	8	680	15	628	22	585	29	539	36	481	7	5547
2	855	9	670	16	622	23	579	30	531	37	472	14	4584
3	798	10	651	17	616	24	573	31	523	38	463	21	4270
4	760	11	653	18	610	25	567	32	515	39	454	28	3964
5	732	12	646	19	604	26	560	33	507	40	445	35	3604
6	710	13	640	20	598	27	553	34	499	41	436	42	3178
7	692	14	634	21	592	28	546	35	490	42	427	49	2709
Age Curt.	Per- sons.	Age. Curt.	Per- sons	Age. Curt.	Per- sons	Age. Curt.	Per- sons	Age. Curt.	Per- sons	Age. Curt.	Per- sons	Age. Curt.	Per- sons
43	417	50	346	57	272	64	202	71	131	78	58	55	2194
44	407	51	335	58	262	65	192	72	120	79	49	63	1694
45	397	52	324	59	252	66	182	73	109	80	41	70	1204
46	387	53	313	60	242	67	172	74	98	81	34	77	692
47	377	54	302	61	232	68	162	75	88	82	28	84	253
48	367	55	292	62	222	69	152	76	78	83	23	100	107
49	357	56	282	63	212	70	142	77	68	84	20		
												34000	
												Sum Total.	



Houses burnt
 Houses damaged

A New & Correct
 PLAN
 of all the Houses destroyed
 and damaged by the
FIRE
 which began in
 Exchange Alley, Cornhill,
 on Friday, March 23, 1778.

Scale 18 to an Inch

A larger Plan of this beautiful Hill with the names of 4000 Persons who lived on the place of their respective Habitations may be had of A. Dreyer at the White Bull in Fisher Street Lane

JONATHAN'S COFFEE HOUSE or an Analysis of **CHANGE ALLEY**
 With a Group of Characters from the Life - *Inscrib'd to Jacob Henriques.*



*It is said that Old Satan (who that we must work on)
 On a Time took a peep o'er the City of Lincoln,
 But lately, in truth, being sick of the gloom,
 He to Jonathan's hind and peep'd into the Room,
 Ah ha! quoth the Devil - what good Master Secy?
 I thought I should have you sometime on the Hip.*

*My Friend master Bull too, in shape of a Quaker,
 With his Crony the Weave who was lately a Baker,
 Old Transaxer Lopy in the form of a Jew,
 In a special apartment preparing for you,
 With Consol and Omnium both in debate,
 As if they were settling the Buisness of State.*

*Lame Ducks too and fro in abundance are straddling,
 While others Disgrac'd from the Alley are waddling,
 Come on criss Old Nick and along with me, Go,
 There's room for you all in the Regions below,
 For sure tis a Shame that such vile occupations,
 Should such the best Blood from the best of all Nations*

The First 5 Years of England's National Debt

- 1: 26 Jan. 1693: "The Million Act." £1,000,000 in a combination of a tontine loan and life annuities, at 14% interest.
-
- 2: 23 March 1694: "The Million Adventure." £1,000,000 in £10 lottery tickets that after the drawing converted to 16 year annuities at 14%.
-
- 3: 24 April 1694: The Act establishing the Bank of England. £1,500,000, split between a redeemable loan and annuities for 1, 2, 3 lives at interest up to 14%
-
- 4: 16 April 1697: The Malt Lottery. £1,400,000 in £10 tickets, converting to annuities at 6.3%. The issue failed, leading to an early experiment in fiat currency.
-
- 5: 5 July 1698: The Act creating the New East India Company. £2,000,000
-
- Total: £6,900,000

English/British wars 1689-1720

- 1689-1698: The Nine Years War
- 1702-1713: The War of Spanish Succession
- 1718-1720: War of the Quadruple Alliance

That is: for 22 of the 30 years before the Bubble, British forces fought multiple opponents across two hemispheres.

That's...Expensive

Credit as a Weapon of War

“Foreigners had been heard to say...That there was no getting the better of *England* by Battle...That while we had thus an inexhaustible Storehouse of Money, no superiority in the Field could be a match for this superiority of Treasure.” ...

“...[Britain’s] National Credit,” Defoe concluded was to “the Honor and Advantage of *England*.”

--Daniel Defoe, “The Chimera” 1720

British national debt 1700-1720

- 1704-1708: £8,003,778 in new long-term borrowing
- 1711-1712: £9,214,500 more...note the per/annum jump.

- Total British long-term debt at war's end (1714): £40,357,011
- In 1719, less than two years into the next war: £49,902,762

- Source: P.G.M. Dickson *The Financial Revolution in England*, tables 3, 4, 7, and 9

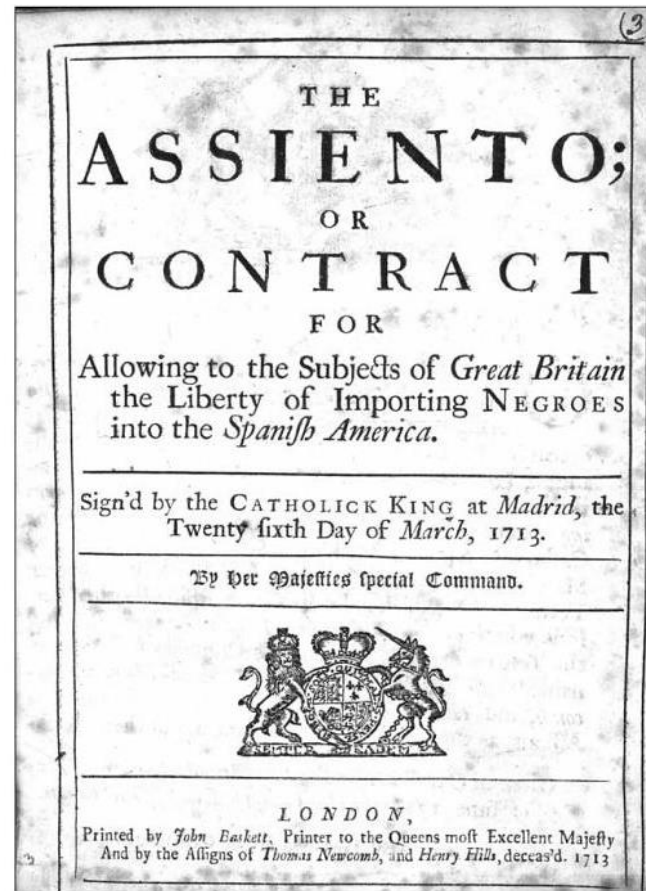
And so...the problem.

- Interest due on the national debt, 1714: £2,519,800
 - (plus in excess of £300,000 on Exchequer bills and other floating debt)
- National revenue, 1714: £8,248,561.

Debt service = at least 31% of revenue (in peace time).

Comparison: March 2020 www.gov.uk budget policy paper anticipated £56B interest payment, or roughly 7% of £873B in anticipated revenue.

Enter the South Sea Company



The Solution

- A debt for equity swap on an unprecedented scale.
- Trial run in 1719: the Treasury proposed a deal to exchange a tranche of long-term debt for South Sea Company stock.
 - Debt holders exchanged debt at 11.5 years purchase for South Sea stock at par*
 - The South Sea Company's capital and issuable shares increased in proportion
 - The Treasury received a further loan from the Company.
- It worked great! This success set the stage for its sequel, to come in early 1720

*Remember this fact.

SSC gets:

1. Government securities/interest stream
2. Enormous increase in capital stock*

South Sea Company

SSC gives:

1. Dividends to shareholders
2. £7m payment for the right to do the swap
3. Rate cut to the Treasury

*One key detail left open: the price of South Sea shares to be exchanged.

Debt holders get:

1. Shares at up to 20 x purchase*
2. Liquidity (access to a secondary market)
1. Equity in a trading monopoly/possible capital growth.
4. Dividends (at SSC discretion)
5. Risk

Debt holders

Treasury

Treasury gets:

1. SSC fee
2. Interest rate cut
3. Fiscal control: irredeemable obligations become redeemable.

Poll Two:

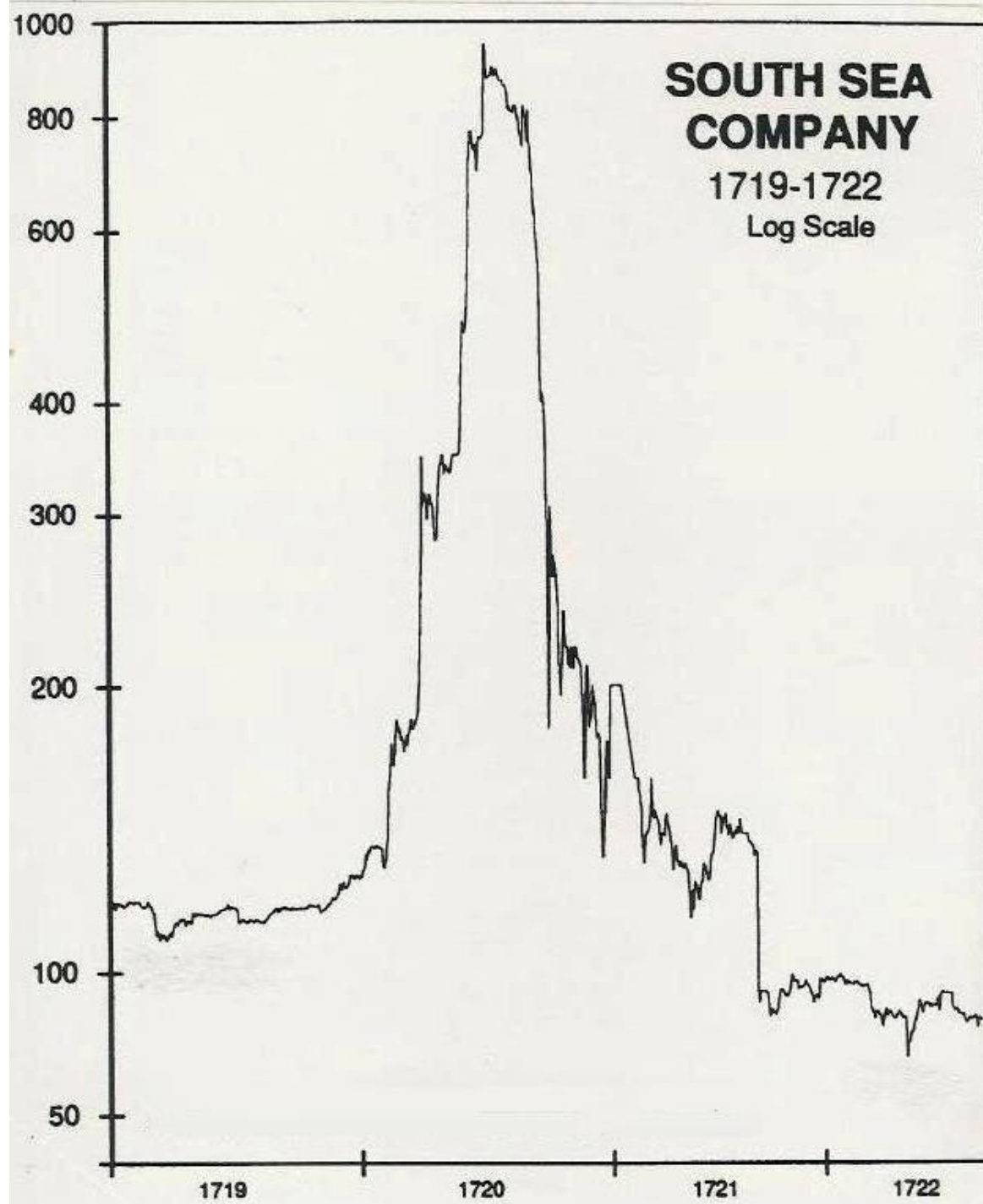
If I was around in the time of the South Sea Bubble, I would have...

- A. Made money
- B. Lost money
- C. Stayed well away

The Money Machine

- Options for a swap price:
 - A: Par (£100) for each £100 worth of debt.
 - B: Shares at market on some agreed date.
 - E.g. Jan 22, 1720: SSC shares closed at £135 1/8
 - C: Shares priced at the directors discretion.

Which do you think the Company and its (well bribed) allies in government chose?



Drivers of the rise

- 1: Market manipulation
 - South Sea directors pumped liquidity into the market with loans, options, margin sales, and delaying share transfers to constrain supply on Exchange Alley
- 2: Leverage
 - Still new, and hence unfamiliar trading tools, including margin sales, put and call options, and forward contracts
- 3: Folly

Calculating folly.

AN
ESTIMATE
OF THE
VALUE
OF
South-Sea STOCK.
WITH
Some REMARKS Relating thereto.

By a Member of the HOUSE of COMMONS.

Still...What about this guy?





*See here y^e Causes why in London,
 So many Men are made & undone,
 That Arts, & honest Trading drop,
 To "Inwarm about y^e Devils Shop,
 Who cuts out (B) Fortunes Golden Hauncher*

*Trapping their Souls with Lotterys & Chances,
 Sharingem from Blue Garters down,
 To all Blue Aprons in the Town,
 Here all Religions flock together,
 Like Tame & Wild Fowl of a Feather.*

*Leaving their strife Religious bustle,
 Kneel down to play a pitch & Husle (C)
 Thus when the Shepherds are at play,
 Their flocks must surely go astray,
 The woeful cause y^e in these Times,*

*(B) Honour, & (D) honesty, are Crimes,
 That publickly are punished by
 (G) Self Interest and (F) Vilany,
 So much for Monys magick power
 Guess at the Rest you find out men,
 price 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100*

Poll three

The South Sea Bubble was an example of...

- A. A rational bubble
- B. An irrational bubble
- C. This question is nonsensical...

Disaster? Or Triumph?

- 1. In 1721, Parliament rejects appeals to undo the debt-equity swaps at the heart of the Bubble, thus converting much of the national debt into a uniform tradeable asset: South Sea shares.
- 2. Interest rates to drop from roughly 6% in the 1710s to 3% in the 1750s—through continued global war.
- 3. The remnants of the pre-1720 borrowing and other obligations get swept up into Consolidated bonds—Consols—in 1752, and a fully functional bond market emerged.
- This isn't emulated in France, or any other national power in Europe.

The result:



And yet...

DeTocqueville, observing America' commercial life, with the early Republic's history of financial disruption, wrote, **"I believe that the return of these commercial panics is an endemic disease of the democratic nations of our age...It may be rendered less dangerous, but it cannot be cured; because it does not originate in accidental circumstances, but in the temperament of these nations."**

MONEY
FOR
NOTHING

THE SOUTH SEA BUBBLE
& THE INVENTION
OF MODERN CAPITALISM

THOMAS LEVENSON

'Levenson's impressive talents as a good old-fashioned storyteller provoke such a sense of narrative excitement.' *Sunday Times*

<https://www.amazon.co.uk/Money-Nothing-Bubble-Invention-Capitalism/dp/1784973947>

Questions And Answers



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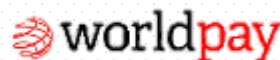
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Forthcoming Events

- Tue, 2 Mar (10:00-10:45) A Fresh Approach To Risk Management
- Thu, 4 Mar (10:00-10:45) Switzerland's Wealth Management Industry: Winning Or Losing Ground In Times Of Covid-19?
- Fri, 5 Mar (11:00-11:45) How To Be Happy
- Tue, 9 Mar (09:00 - 09:45) Achieving Sustainability In Developing Markets: A Case Study With Serious Shea & Cleo Organics

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