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2017

CFG IT, Data and Cyber Security Conference

9 March 2017

"Zest for Enlightenment"

Powerful analytics using Excel and/or statistical software you can use for free

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Z/Yen Overview



The Global
Financial Centres
Index



- ◆ Special – City of London’s leading commercial think-tank
- ◆ Services – projects, coaching/training, expertise on demand, research
- ◆ Sectors – civil society, technology, finance, professional services

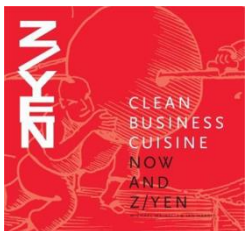
THE PRICE
OF FISH

A New Approach to Wicked Economics
and Better Decisions



MICHAEL MAINELLI
AND IAN HARRIS

- **Analytics in Action Award**, UNISON highly commended, 2014
- Independent Publisher Book Awards Finance, Investment & Economics Gold Prize 2012 for ***The Price of Fish*** – now in paperback
- British Computer Society **IT Director of the Year 2004** for PropheZy and VizZy, DTI **Smart Award 2003** for PropheZy
- **IT For The Not-For-Profit Sector 2001**
- *Sunday Times* Book of the Week, ***Clean Business Cuisine, 2000***
- **£1.9M Foresight Challenge Award** for Financial Laboratory visualising financial risk 1997

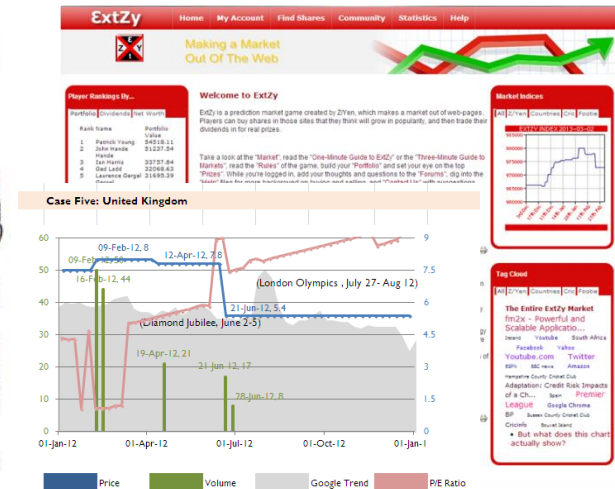
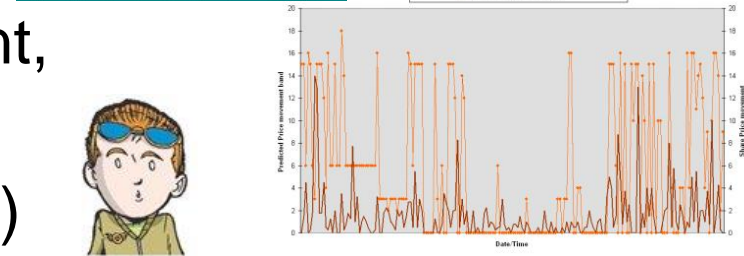
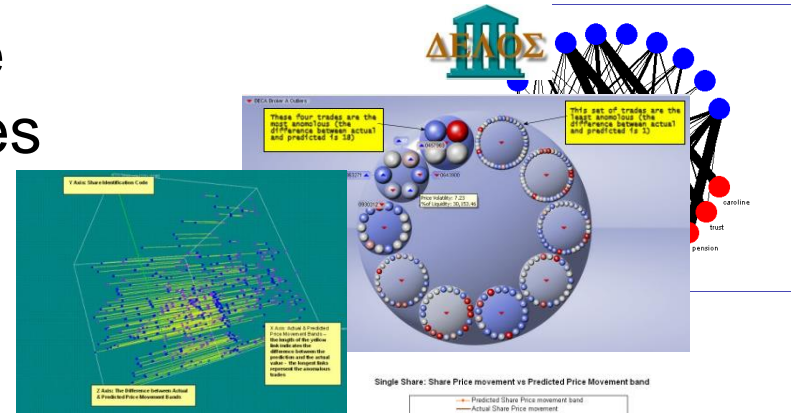




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Z/Yen – Research & Intelligence

- ◆ Information systems & knowledge management strategies in charities and health (1994-present)
- ◆ PropheZy and VizZy – finance compliance monitoring, charities and health outcomes improvement, (2002-present)
- ◆ Distributed ledgers (1998-present)
- ◆ Prediction markets and bubbles (1998-present) – www.extzy.com
- ◆ Market Intelligence – Charity IT Leaders, GFCI, GIPI & others (1999-present)
- ◆ Avatars For Big Data (2010-2012)



Tag Cloud

The Entire ExtZy Market
Price - Powerful and Scalable Application...
New York South Africa
Facebook
YouTube.com Twitter
ESPN ABC News Amazon
Singapore South Korea Cuba
Adaptation Credit Risk Impacts
of a Ch... Iran Premier
LEAGUE Google Chrome
BP Same Jobs Over Out
Country South Africa
But what does this chart actually show?



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Debunking Myths About Analytics

- ◆ You do not necessarily need big data to deploy powerful machine analytics
- ◆ Does not require expensive software
 - Open Source software – R – among the best, mathematically, and free – **really, really free**
 - Excel has many of the statistical functions that used to require specialist software
- ◆ Far more about asking good questions and critical thinking, than maths or stats



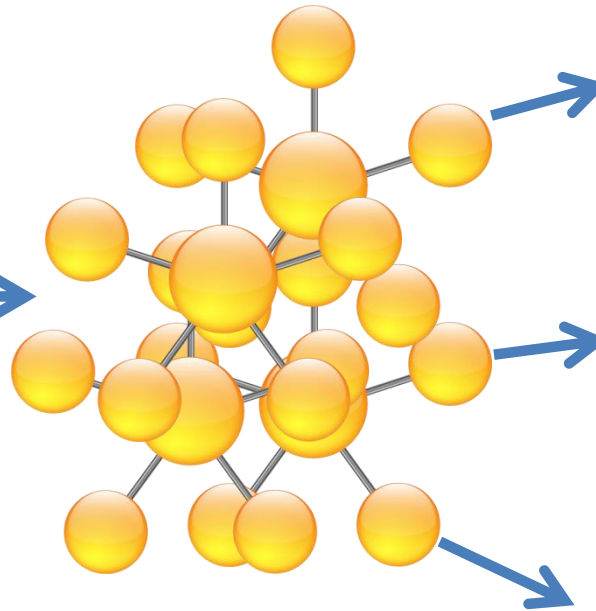
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Possible Uses In Charities

Predictive Analytics

A	B	C	D	E	F	G	H	I	J	
id	time	os	device	brand	model	state	country	ip	mission	
2	8	19:54:20	en-US	Android	Samsung	SM-N950	California	United States	13.5004007	0
3	23	19:39:44	en-US	Android	MTC	Incredible	Pennsylvania	United States		0
4	23	19:39:44	en-US	Android	MTC	Incredible	Pennsylvania	United States	1.4757422	0
5	23	19:39:47	en-US	Android	MTC	Incredible	Pennsylvania	United States	1.242568	0
6	28	01:37:50	en-US	Android	Motorola	Droid X	Colorado	United States	29.3095339	1
7	28	00:53:21	en-US	Android	Motorola	Droid X	Colorado	United States	16.2861668	0
8	28	00:53:59	en-US	Android	Motorola	Droid X	Colorado	United States	1.7715228	0
2	8	16:44:21	en-US	Android	Motorola	Droid X	Utah	United States	11.6759387	2
3	23	19:39	en-US	Android	Motorola	Droid X	Utah	United States	36.3446892	2
4	23	19:39	en-US	Android	Motorola	Droid X	Colorado	United States	29.3012446	1
5	23	19:39	en-US	Android	RIM OS	RIM	MASS	Massachusetts	9463.538366	0
6	28	00:13	en-US	RIM OS	RIM	MASS	Massachusetts	United States	66.8533378	0
7	28	00:13	en-US	RIM OS	RIM	MASS	Massachusetts	United States		0
8	28	00:13	en-US	RIM OS	RIM	MASS	Massachusetts	United States	2.3598876	0
9	28	16:40	en-US	RIM OS	RIM	MASS	Massachusetts	United States		0
10	28	16:40	en-US	RIM OS	RIM	MASS	Massachusetts	United States		0
11	28	16:40	en-US	RIM OS	RIM	MASS	Massachusetts	United States	1.7847729	1
12	28	01:18	en-US	Android	Samsung	SM-N950	Illinois	United States	8572.453275	1
13	28	12:19	en-US	Android	Samsung	SM-N950	New Jersey	United States	12.4219226	0
14	30	17:10	en-US	Android	LG	V5740	New York	United States		0
15	30	17:10	en-US	Android	LG	V5740	Nevada	United States	0.4092229	0
16	43	00:13	en-US	Android	LG	V5600	Nevada	United States	1.3779228	0
17	43	00:13	en-US	Android	LG	V5600	Nevada	United States	3.7592862	0
18	45	21:14	en-US	Android	LG	V5500	California	United States	39.4959338	0
19	45	21:14	en-US	Android	LG	V5500	California	United States	2.3672028	0
19	45	21:14	en-US	Android	LG	V5500	California	United States	2.517187	0
20	45	21:14	en-US	Android	LG	V5500	California	United States	3.769192	0
21	45	21:14	en-US	Android	LG	V5500	California	United States	3.769192	0
22	45	21:14	en-US	Android	LG	V5500	California	United States	3.769192	0
23	45	21:14	en-US	Android	LG	V5500	California	United States	3.769192	0
24	42	03:07:36	en-US	Android	LG	V5500	California	United States	39.4959338	0
25	42	03:07:36	en-US	Android	LG	V5500	California	United States	2.3672028	0
26	42	03:07:36	en-US	Android	LG	V5500	California	United States	2.517187	0
27	42	03:07:36	en-US	Android	LG	V5500	California	United States	3.769192	0
28	42	03:07:36	en-US	Android	LG	V5500	California	United States	3.769192	0
29	42	03:07:36	en-US	Android	LG	V5500	California	United States	3.769192	0
30	42	03:07:36	en-US	Android	LG	V5500	California	United States	3.769192	0

Data



Predictive
Models

Charities
Activities

Core Services Delivery

Service Development

Marketing

Fundraising

Grant making/seeking

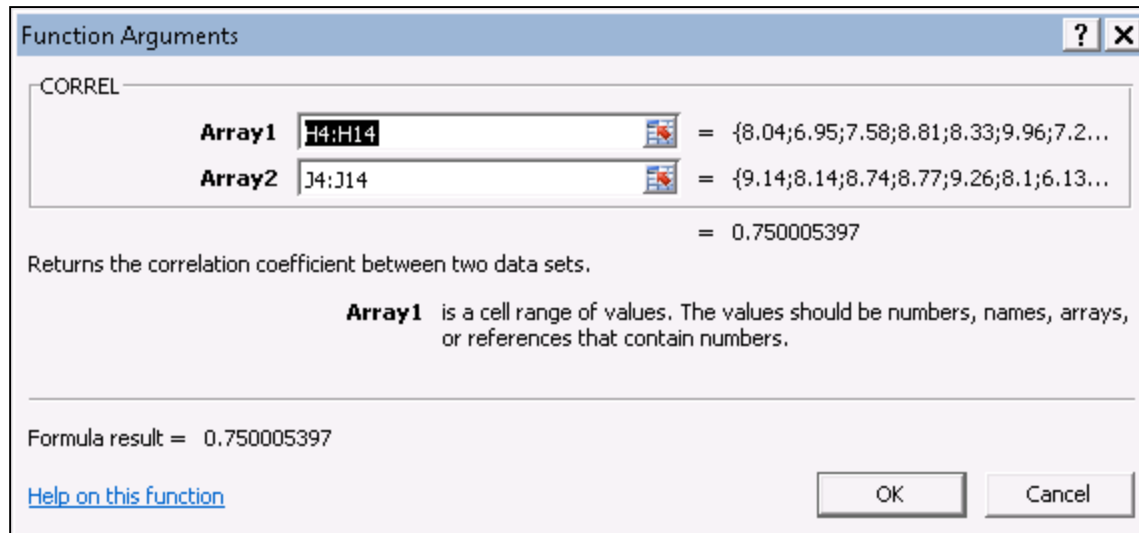
Anomaly Detection

Risk Management



Excel Functions

- ◆ **CORREL** function in Excel - calculates the correlation coefficient between two columns of data.
 - coefficient lies between -1 and 1.





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Causation?



photo source: Correlation from XKCD



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The Anscombe Quartet

	Anscombe Quartet										
	Set I										
	x	y	x	y	x	y	x	y			
	10	8.04	10	9.14	10	7.46	8	6.58			
	8	6.95	8	8.14	8	6.77	8	5.76			
	13	7.58	13	8.74	13	12.74	8	7.71			
	9	8.81	9	8.77	9	7.11	8	8.84			
	11	8.33	11	9.26	11	7.81	8	8.47			
	14	9.96	14	8.1	14	8.84	8	7.04			
	6	7.24	6	6.13	6	6.08	8	5.25			
	4	4.26	4	3.1	4	5.39	19	12.5			
	12	10.84	12	9.13	12	8.15	8	5.56			
	7	4.82	7	7.26	7	6.42	8	7.91			
	5	5.68	5	4.74	5	5.73	8	6.89			
Mean	9	7.50	9	7.50	9	7.50	9	7.50			
Standard Deviation	3.32	2.03	3.32	2.03	3.32	2.03	3.32	2.03			



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Anscombe Quartet – Make Music

GRA1 data [Compatibility Mode] - Excel

FILE HOME INSERT PAGE LAYOUT FORMULAS DATA REVIEW VIEW

PivotTable Recommended Table Pictures Online My Apps Recommended PivotChart Map Line Column Win/ Slicer Timeline Hyperlink Text Equation Symbol

Tables Illustrations Add-ins Charts Tours Sparklines Filters Links Symbols

	Set I		Set II		x	y	
	x	y	x	y			
2							
3							
4		10	8.04	10	9.14		
5		8	6.95	8	8.14		
6		13	7.58	13	8.74		
7		9	8.81	9	8.77		
8		11	8.33	11	9.26		
9		14	9.96	14	8.1		
10		6	7.24	6	6.13		
11		4	4.26	4	3.1		
12		12	10.84	12	9.13		
13		7	4.82	7	7.26		
14		5	5.68	5	4.74		
15							
16	Mean	9	7.50	9	7.50	9	7.50
17	Standard Deviation	3.32	2.03	3.32	2.03	3.32	2.03
18							
19							
20							
21							
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43							
44							
45							
46							
47							

Insert Scatter (X, Y) or Bubble Chart
Use this chart type to show the relationship between sets of values.
Click the arrow to see the different types of scatter and bubble charts available and pause the pointer on the icons to see a preview in your document.

Set I y

Set II y

Set III y

ANSWERBAR: AVERAGE: 8.250454545 COUNT: 25 SUM: 181.51

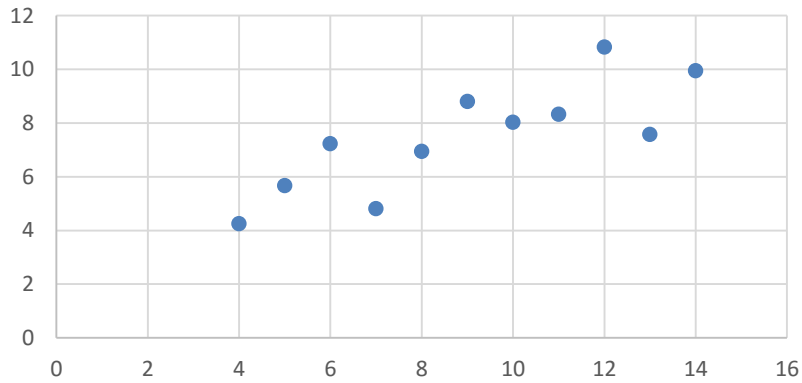
9:56 AM 3/3/2017



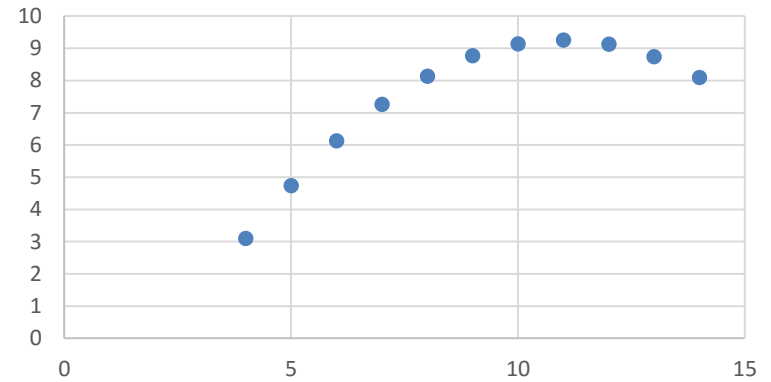
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Anscombe Quartet – Picture This

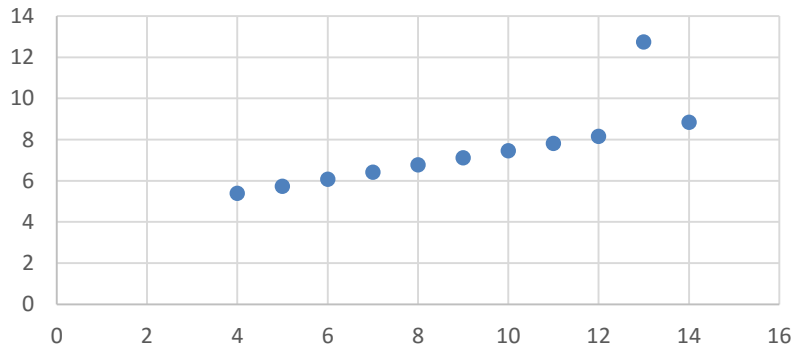
Set I y



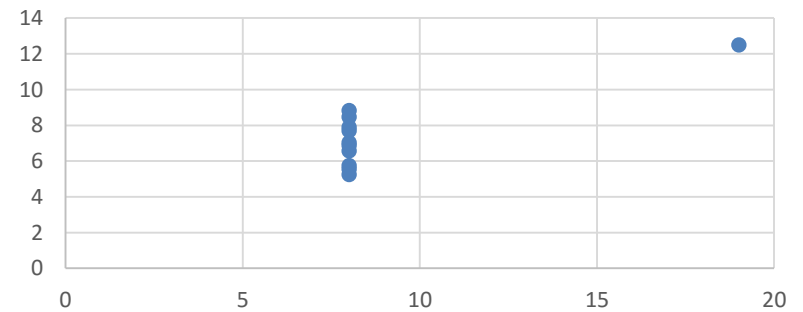
Set II y



Set III y



Set IV y





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Data Analysis- Excel

File – Options – Add-Ins – Go – Analysis ToolPak

The screenshot shows the Excel Options dialog box with the Add-Ins tab selected. The 'Manage' dropdown is set to 'Excel Add-ins'. The 'Go...' button is highlighted. The 'Add-ins' list shows the following items:

Name	Location	Type
Active Application Add-ins		
Analysis ToolPak	C:\...office15\Library\Analysis\ANALYS32.XLL	Excel Add-in
Inactive Application Add-ins		
Analysis ToolPak - VBA	C:\...e15\Library\Analysis\ATPVBAEN.XLAM	Excel Add-in
Date (XML)	C:\...Microsoft Shared\Smart Tag\MOFL.DLL	Action
Euro Currency Tools	C:\...oot\office15\Library\EUROTOOL.XLAM	Excel Add-in
Microsoft Actions Pane 3		XML Expansion Pack
Microsoft Power Map for Excel	C:\... Excel Add-in\EXCELPLUGINSHELL.DLL	COM Add-in
Solver Add-in	C:\...office15\Library\SOLVER\SOLVER.XLAM	Excel Add-in
Document Related Add-ins		
No Document Related Add-ins		
Disabled Application Add-ins		
No Disabled Application Add-ins		

Additional details for the selected Analysis ToolPak:

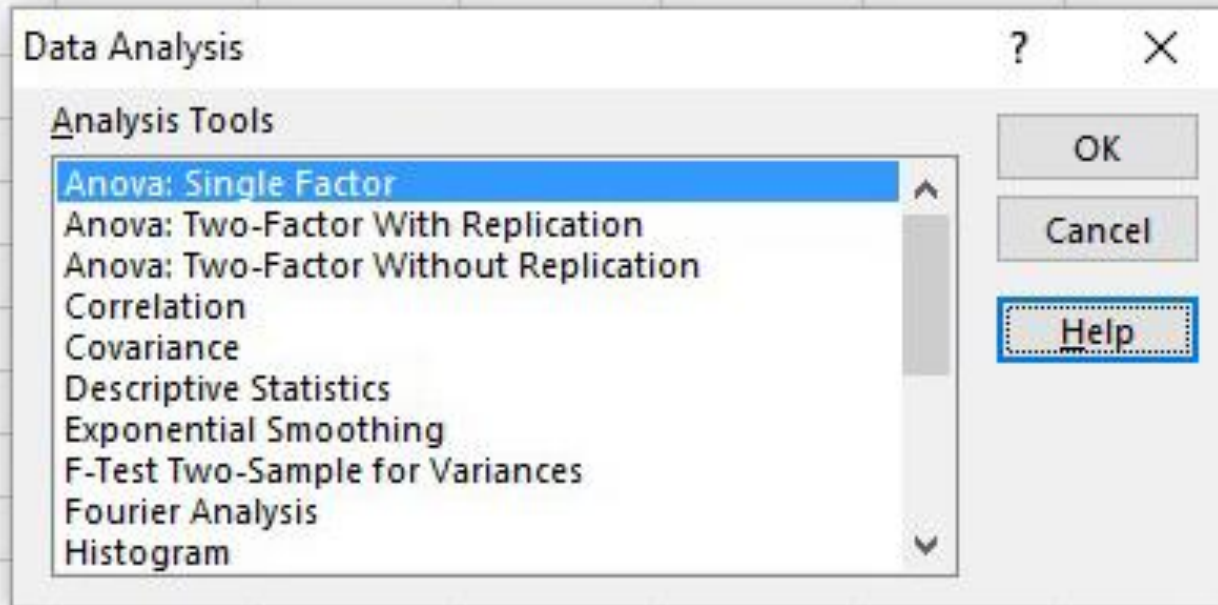
- Add-in: Analysis ToolPak
- Publisher: Microsoft Corporation
- Compatibility: No compatibility information available
- Location: C:\Program Files\Microsoft Office 15\root\office15\Library\Analysis\ANALYS32.XLL
- Description: Provides data analysis tools for statistical and engineering analysis

The 'Manage' dropdown is set to 'Excel Add-ins' and the 'Go...' button is highlighted. The 'OK' and 'Cancel' buttons are visible at the bottom of the dialog box.



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Analysis Functions A to H



Help actually does help, most of the time...
...plenty of free on-line tutorials if you get stuck

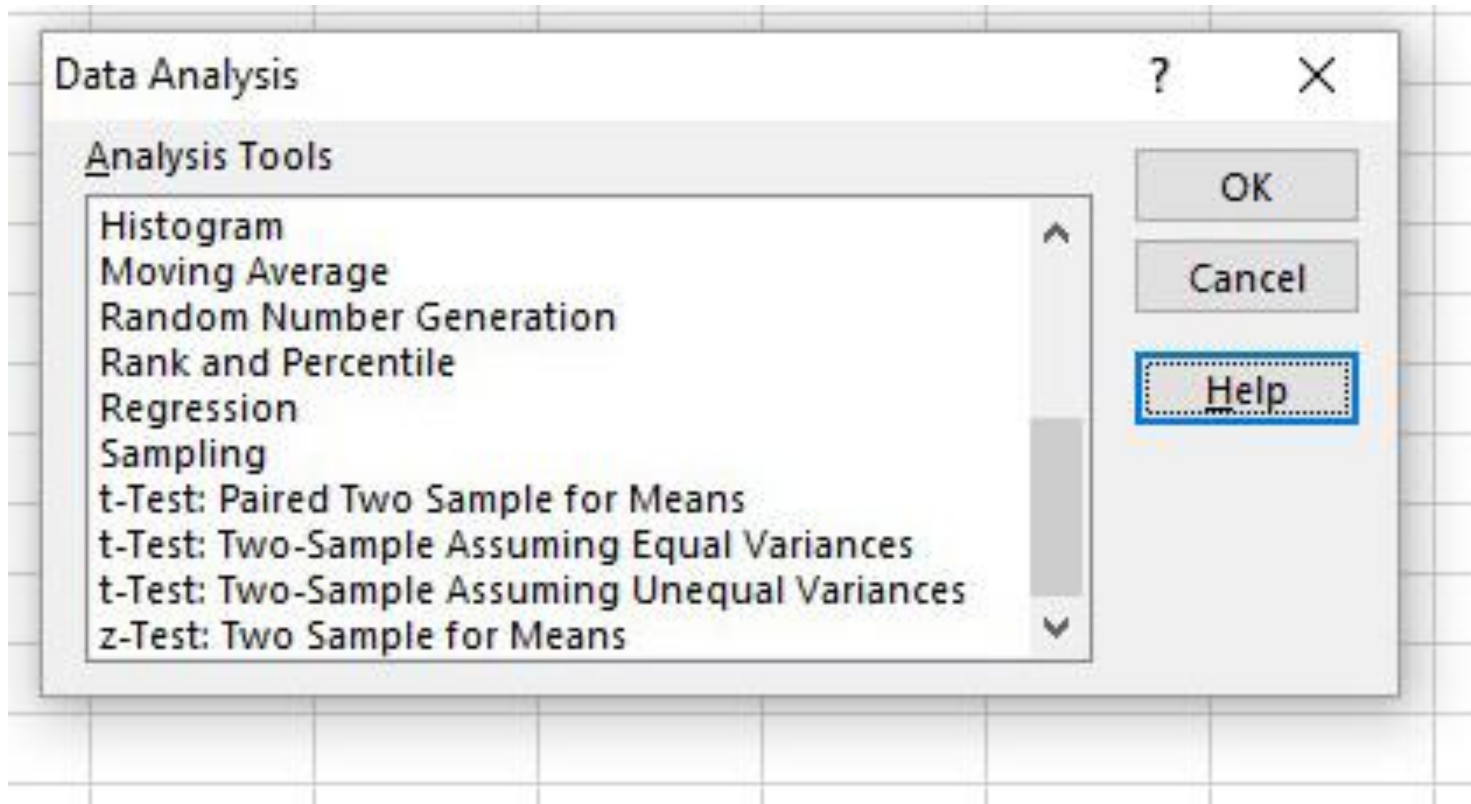


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Analysis Functions H to Z

Help actually does help, most of the time...

...plenty of free on-line tutorials if you get stuck





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Regression

Definitions:

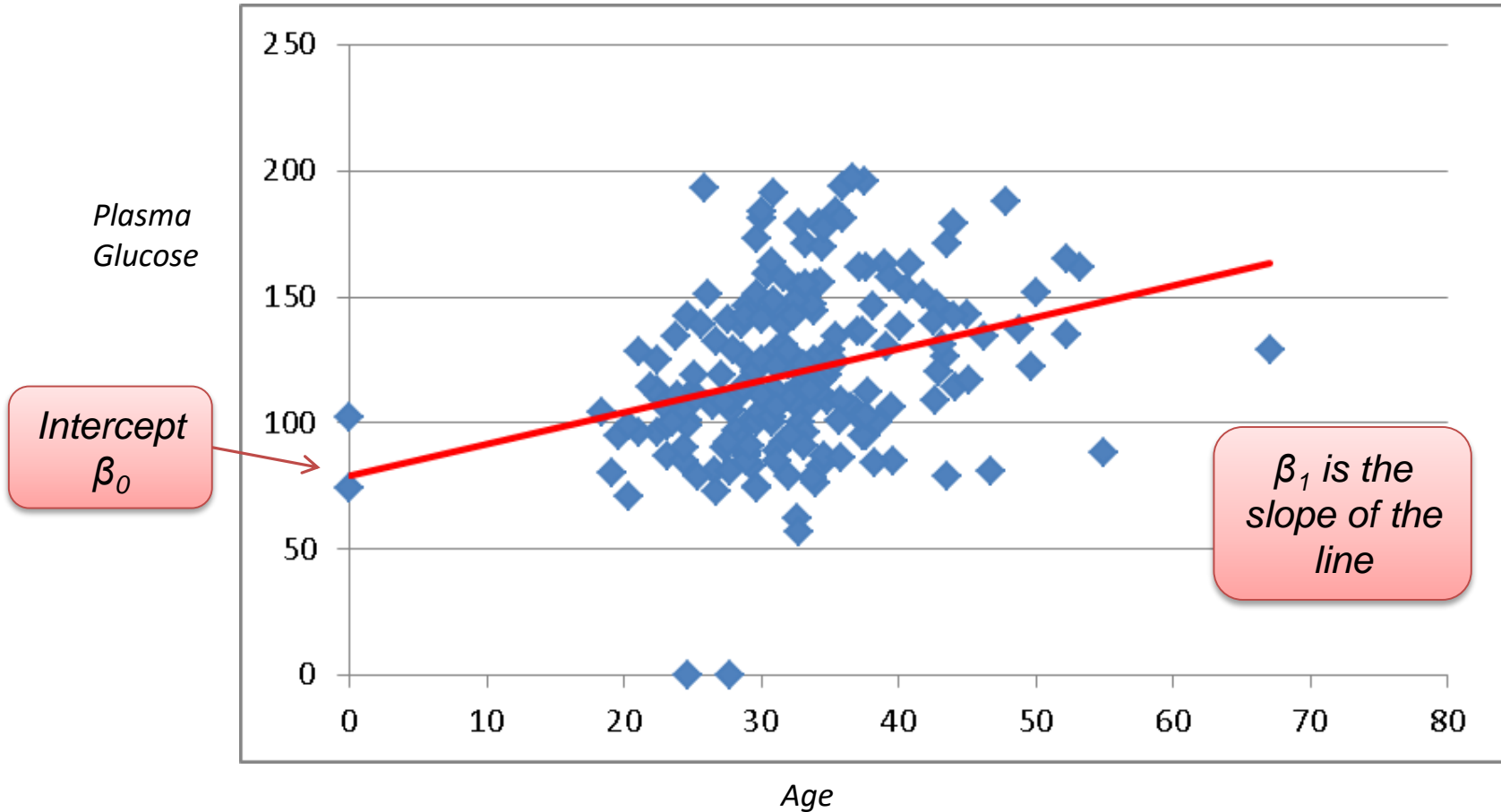
- ◆ regression analysis is a statistical process for estimating the relationships among variables.
 - includes many techniques for modeling;
 - the focus is on the relationship between a dependent variable and one or more independent variables;
 - e.g. linear regression, multiple regression.

$$Y = \beta_0 + \beta_1 X_1 + \varepsilon$$



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Regression Line

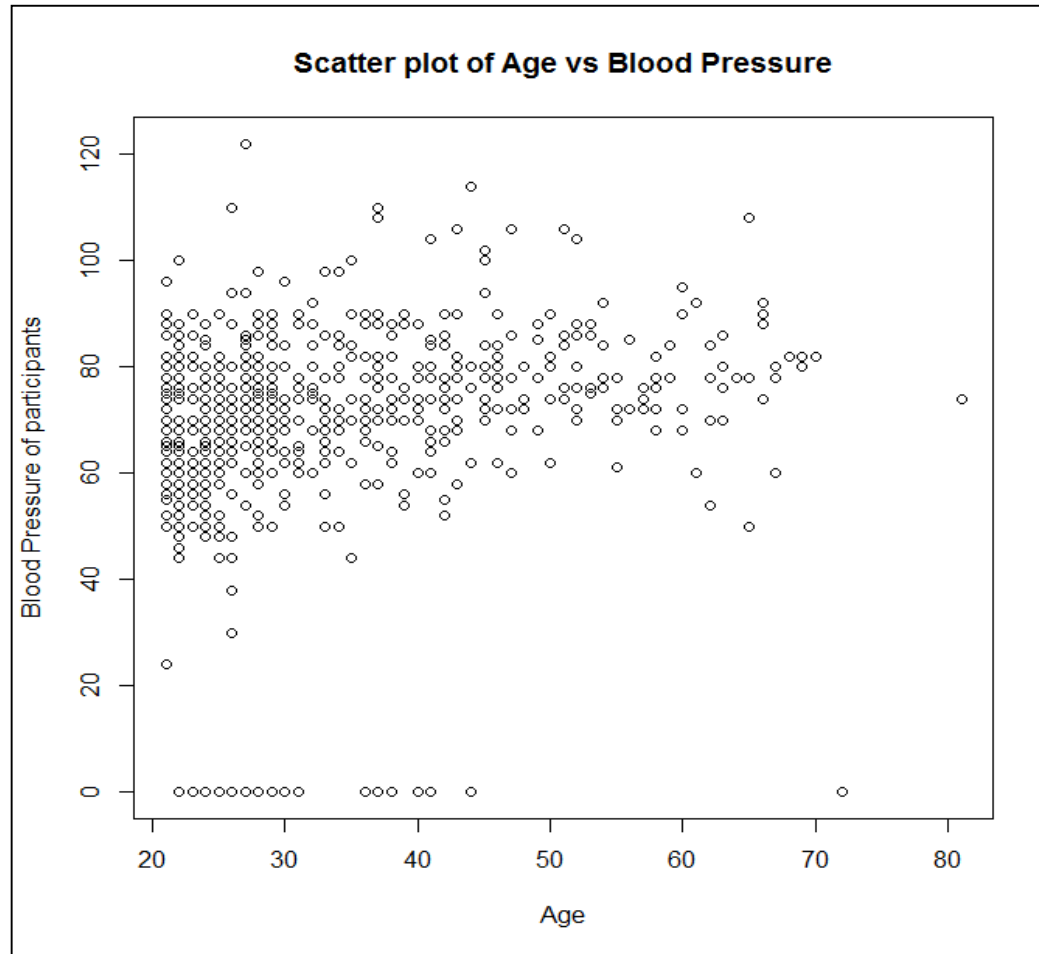


$$Y = \beta_0 + \beta_1 X_1 + \varepsilon$$



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R example



R Code

```
DiabTrain<-read.csv('DiabTrain.csv',head=TRUE)  
Age = DiabTrain$Age  
BloodPressure= DiabTrain$DiastolicBloodPr  
plot(Age,BloodPressure, ylab="Blood Pressure of participants", main = paste("Scatter plot of  
Age vs Blood Pressure"))
```




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Regression Analysis

The Regression Analysis tool - conducts regression analysis based on the data specified.

The screenshot shows the Microsoft Excel interface with a data table and the Regression dialog box open. The data table has columns for dates and two regression trends (A and B). The Regression dialog box is configured with the following settings:

- Input Y Range:** \$E\$3:\$E\$15
- Input X Range:** \$D\$3:\$D\$15
- Labels
- Confidence Level: 95 %
- Constant is Zero
- Output options:**
 - Output Range:
 - New Worksheet Ply:
 - New Workbook
- Residuals:**
 - Residuals
 - Standardized Residuals
 - Residual Plots
 - Line Fit Plots
- Normal Probability:**
 - Normal Probability Plots

			Trend A	Trend B
3		04/01/2011	0.007023	0.288642
4		05/01/2011	0.007004	0.291810
5		06/01/2011	0.006904	0.292237
6		07/01/2011	0.006569	0.293637
7		10/01/2011	0.006425	0.292642
8		11/01/2011	0.007087	0.293212
9		12/01/2011	0.006909	0.293433
10		13/01/2011	0.006669	0.294119
11		14/01/2011	0.007176	0.293482
12		17/01/2011	0.006935	0.293482
13		18/01/2011	0.006675	0.293597
14		19/01/2011	0.006896	0.295339
15		20/01/2011	0.007028	0.297497



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Assumptions & Limitations of Linear Regression

$$Y = \beta_0 + \beta_1 X_1 + \varepsilon$$

Key Assumptions:

- ◆ the relationship between the dependent variable Y and the independent variable X is linear in the slope and intercept parameters β_0 and β_1 ;
- ◆ the independent variable X is not random;
- ◆ the expected value of the error term " ε " is 0;
- ◆ the variance of the error term is constant for all observations;
- ◆ the error term ε is uncorrelated across observations;
- ◆ the distribution of the error terms is normal.

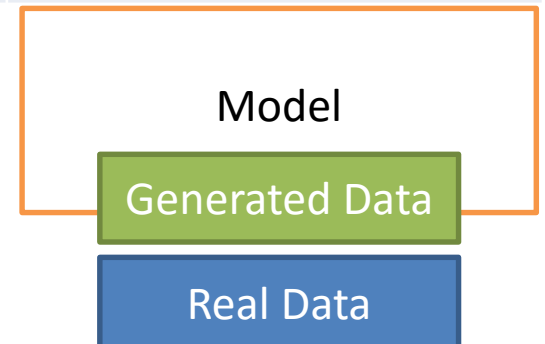
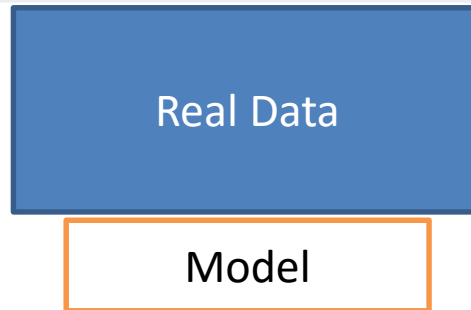
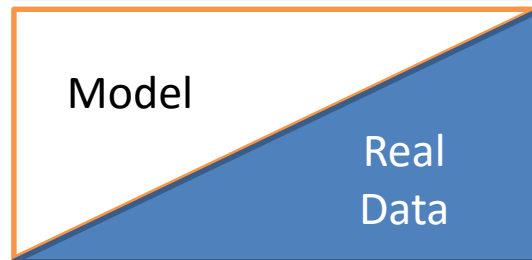
Key Limitations:

- ◆ the estimated parameters and other relationships may change over time;
- ◆ in the real world the key assumptions are often unrealistic.



Research Types

Traditional Research	Data-Adaptive Research	Model-dependent Research
Begins with theory/model	Begins with data	Begins with model specification
Uses Classical or Bayesian statistical inference	Searches for useful predictors	Model used to generate data, predictions and make recommendations
Fits models to data	Adapts to the data	Compares generated data with real data
Uses Linear Regression to estimate parameters for linear predictors.	Useful for non-linear relationships & interaction among variables.	Uses simulations and mathematical programming methods.





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Monte Carlo simulation

Definition:

- ◆ *Monte Carlo simulation* uses repeated sampling to determine the properties of some phenomenon (or behaviour).
- ◆ So called due to methodological and filial link with gambling:
 - play game;
 - record result;
 - (inventor Stanislaw Ulam's uncle reputedly was a regular in that famous casino).



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Monte Carlo & Predictive Analytics

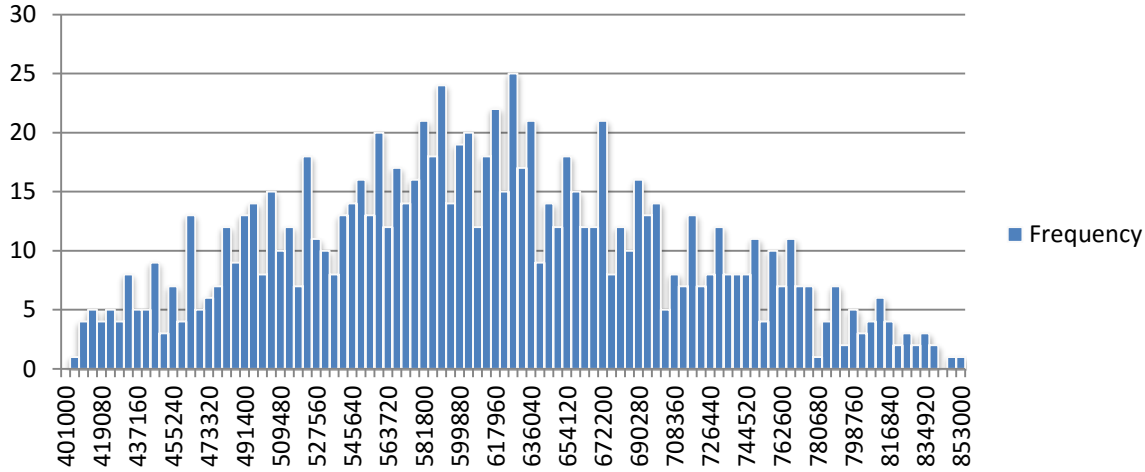
- ◆ Example - opportunity tracking in Excel
- ◆ Excel's random variable can be used to generate uniform and normal distributions for Monte Carlo models
- ◆ Combined with a bit of trigonometry, triangular distributions can also be simulated in Excel
- ◆ Visual expression of results - the use of frequency functions and histograms



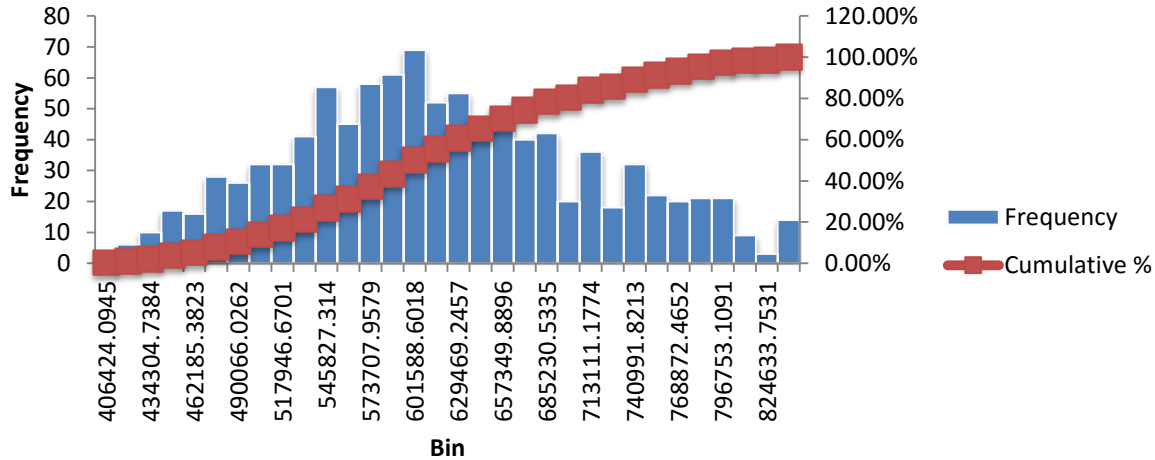
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Monte Carlo Visual

Histogram



Histogram





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Tetlock on Experts and CHAMP

- ◆ Philip Tetlock's 18 year study observing 284 experts making 28,000 forecasts. Many/most "experts" hard-pressed to do better than chance, overconfident and reluctant to change their minds in response to new evidence.
- ◆ Solution? Use CHAMP:
 - Comparisons are important;
 - Historical trends can help;
 - Average opinions over diverse groups – "the wisdom of crowds";
 - Mathematical models should be taken into account;
 - Predictable biases exist and should be allowed for.

Reference: How To See Into the Future, Tim Harford, Financial Times, 5 September 2014, <http://www.ft.com/cms/s/2/3950604a-33bc-11e4-ba62-00144feabdc0.html>



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Machine Learning

Definition: *machine learning* relates to the construction of algorithmic systems that can learn from data.

- focuses on prediction, based on *known* properties learned from training data;
- includes decision tree learning, neural networks and support vector machines (SVMs);
- can accommodate all five elements of Tetlock's CHAMP – especially good at “P for pesky biases”.



Markoff (McCarthy/Englebart) Distinction:
Artificial Intelligence? - barely
Intelligence Augmentation? – yes, really!

Image Credit: mysliderule.com



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Some SVM Characteristics

- ◆ Copes well with somewhat incomplete and dirty data sets
 - recognises and ignores nulls
 - can be used to clean data
- ◆ Enables analysis of many variables at the same time
 - Multi-dimensional
 - Ignores unhelpful variables
 - Curves as well as lines
- ◆ Classification, prediction and anomaly detection



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Other Advantages

- ◆ Machine learning methods are particularly effective in situations where predictive insights need to be uncovered from data sets that are large, diverse and fast changing;
 - outperform traditional methods based on accuracy, scale, and speed.
- ◆ Machine learning methods are also useful in analyzing data from multiple sources such as transactional, social media, and other sources
- ◆ Stable elements can be embedded in processes yet remain data adaptive (e.g. “Rubies In The Dust” fundraising example and “Rust Never Sleeps” lapsed member recovery process)



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Rekindling Donor Lists - Table

Likelihood block	Potential donors identified by SVM	Actual donors in response to campaign mailshot	PropheZy success rate (%)
Highest Block	3,722	1,645	44.20%
Very High Block	5,837	1,393	23.86%
Quite High Block	6,520	1,239	19.00%
Un-special	103,566	4,828	4.66%
MAILSHOT TOTAL	119,645	9,105	7.61%



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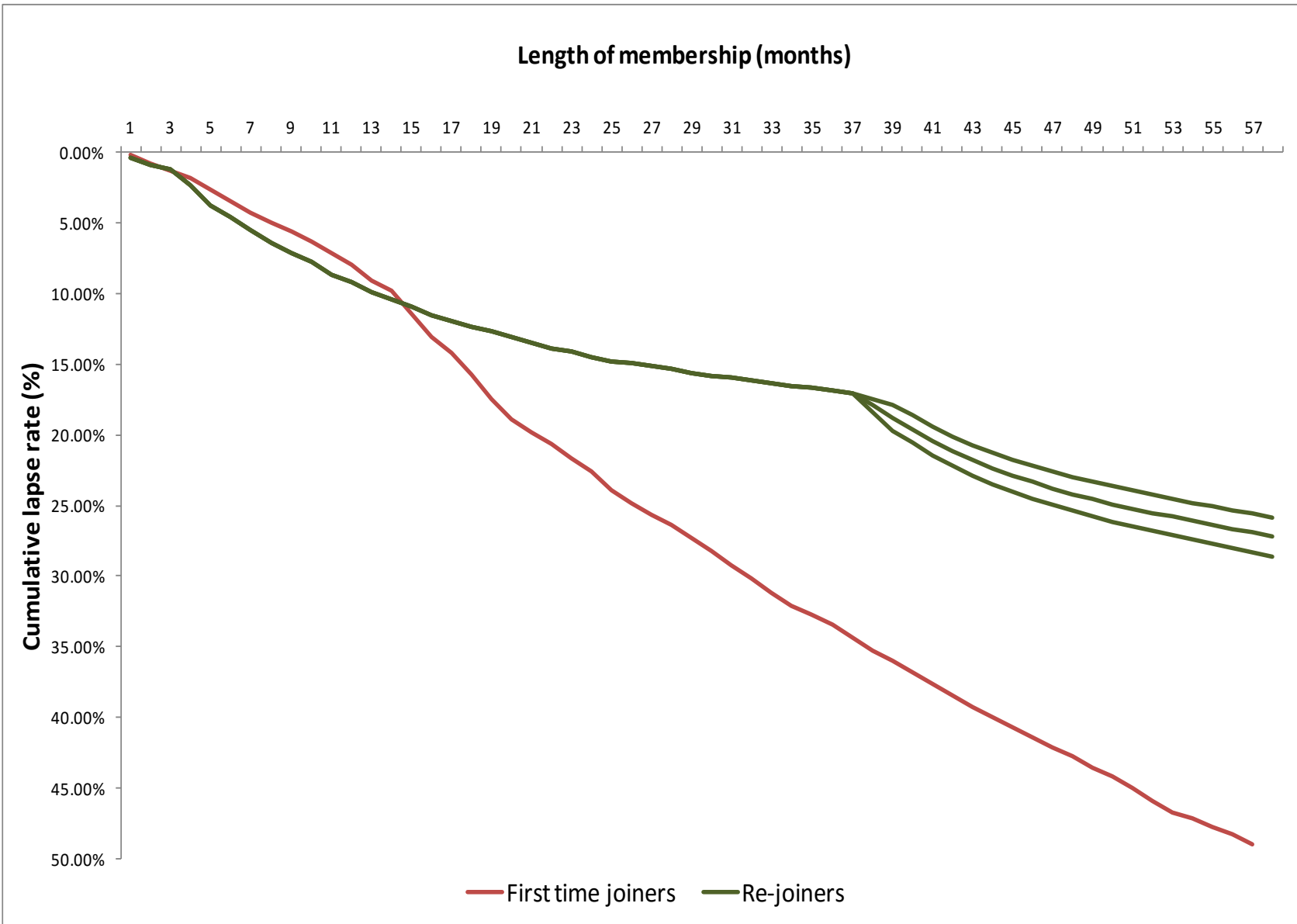
Members Rejoining - Table

Propensity of re-joining	Total members	Actual re-joiners*	Actual re-joiner rate
High	192	16	8.33%
Medium	11,742	491	4.18%
Low	16,164	318	1.97%



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Members Rejoining - Graph





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Further Reading

- ◆ [Predicting the Effectiveness of Grant-Making](#), Ian Harris, Michael Mainelli, Peter Grant and Jenny Harrow, 2006, Journal of Strategic Change
- ◆ [Rubies In the Dust](#) & [Rust Never Sleeps](#), Ian Harris & Mary O'Callaghan, 2012 & 2013, Charity Finance
- ◆ [Evidence Of Worth In Not-For-Profit Sector Organisations](#), Ian Harris, Michael Mainelli and Mary O'Callaghan, 2002, Journal of Strategic Change
- ◆ How To See Into the Future, Tim Harford, Financial Times, 5 September 2014,
<http://www.ft.com/cms/s/2/3950604a-33bc-11e4-ba62-00144feabdc0.html>
- ◆ [Machine Learning and Professional Work – A Lookahead To 2040](#), Ian Harris, SAMi, Autumn 2015